	Registered number: 28554R
GLOUCESTERSHIRE COUNTY CRICKET CLU	JB LIMITED

### **FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31 JANUARY 2016

### **CLUB INFORMATION**

**Executive Board Members:** Mr Roger Cooke Chairman

Dr Timothy Brain OBE Deputy Chairman

Mr Tony Elgood Treasurer

Mrs Anne Allin (Resigned 28 April 2015)

Mr Will Brown

Mr Charles Cook (Tenure ended 12 March 2016)

Mr Roger Gibbons

Mr David Graveney OBE (Tenure ended 12 March 2016)

Mr Bill Griffin

Mr John Hollingdale (Co-opted 25 January 2016)

Mr David Jones

Mr Colin Sexstone (Tenure ended 9 October 2015)

**Entity Registration:** Registered under the Co-operative and Community Benefit Societies Act

2014

Entity Number: 28554R

**Registered Office:** Gloucestershire County Cricket Club Limited

**Bristol County Ground** 

Nevil Road Bristol BS7 9EJ

Auditors: Saffery Champness

St Catherine's Court Berkeley Place

Clifton Bristol BS8 1BQ

### CHAIRMAN'S REPORT FOR THE YEAR ENDED 31 JANUARY 2016

Where else to start my report than reflecting back on our Club's wonderful win at Lord's. Against all the odds, and despite losing what is often a vital toss at Lord's in September, our team pulled off a remarkable Royal London One-Day Cup victory out of the jaws of defeat! I am sure none of us that were there, or watching on TV, will ever forget the high drama of the day. Congratulations to the entire squad of players and coaches for a terrific achievement.

On the playing front we improved our position in all three formats. In the NatWest T20 Blast we moved from 8th in the South Group in 2014 to 5th, missing out on the Quarter Finals by just 1 point. In the LV= County Championship (Division 2) we went from 7th to 6th, a modest improvement and one which we will be aiming to better substantially in 2016. I am sure you will all join me in thanking Richard Dawson, Ian Harvey and the entire coaching and playing staff for their achievements.

Our floodlights which, at the time of writing, are currently being installed are expected to be ready for our first T20 home match at the Bristol County Ground on 20 May for what should be a cracking opener against Sussex. The later start times should enable more people to come along and build a terrific atmosphere, and a much fuller ground, for our 20 and 50 over home matches in Bristol.

After a wonderful 2015 Festival, the programme of Cheltenham fixtures for 2016 looks very exciting. County Championship matches against Essex and Leicestershire, limited overs' games against Essex and Sussex and 2 International One Day matches, including one featuring England Lions, should make for another great festival. In 2016 we will host at the Bristol County Ground the Men's ODI England v Sri Lanka on Sunday 26 June and an International T20 match on 3 July between England Women and Pakistan Women.

During the year we have successfully bid to host Men's International One-Day matches in the 2019 Cricket World Cup. We were also successful in bidding to bring the ICC 2017 Women's World Cup to the County. This means that over the next 4 years our Club is scheduled to host more full One-Day International Cricket (Men's and Women's) than any other county.

As many of you will be aware, we have united with Somerset CCC and the University of Exeter to be one of the hosts of the new Women's Cricket Super League (WCSL). Our team, "Western Storm", will have some of the finest England international, overseas and domestic players playing the game and we look forward to welcoming them to the Bristol County Ground for the match against the "Surrey Stars" on Sunday 7 August.

I am delighted that the Club made a surplus of £6k for the year. Given that we had no Men's International in 2015, this is an excellent achievement, helped substantially by the money derived from our Royal London One-Day Cup success. Our BS7 Gym, with its enthusiastic staff, continues to provide a very successful fitness facility, the Bristol Pavilion is building an excellent reputation for great facilities and food and we welcomed nearly 12,000 people for the Madness Concert at the Bristol County Ground.

At the end of last season we were sorry to say goodbye to James Fuller and Geraint Jones after they had both made substantial contributions to our Cup Final success. We also said goodbye to Cameron Herring and Robbie Montgomery. We thank them all for their contributions to Gloucestershire and wish them well for the future.

We welcome new faces for 2016 in the form of Cameron Bancroft, Andrew Tye, Chris Liddle and Josh Shaw and are still hoping to sign a further batsman. We also welcome Michael Klinger back from late May onwards, after his amazing achievements last season. In addition, Brandon Gilmour and George Hankins join the first team squad this season after stepping up from the Academy.

# CHAIRMAN'S REPORT FOR THE YEAR ENDED 31 JANUARY 2016

I believe we should look forward to the 2016 season with renewed optimism. Our Royal London One-Day Cup success will have given our maturing squad a big boost to their confidence and the new additions will undoubtedly add to our squad strength.

We continue to talk to our colleagues at the Gloucestershire Cricket Board about bringing the County Club and County Board closer together. We firmly believe that the concept of "Gloucestershire Cricket" is a very powerful one and should unite supporters and players of the professional and recreational game for the betterment of cricket in the region.

I would like to thank our President, Board Members and our Chief Executive, Will Brown and his staff, for all their hard work in seeking success for our Club. Most importantly, thank you also to our many members, volunteers and sponsors for all their support.

Now let's hope for lots of fine weather and our team building on their Lord's success.

Roger Cooke

Chairman

## TREASURER'S REPORT FOR THE YEAR ENDED 31 JANUARY 2016

As I explained at last year's AGM we started the 2015 season with a budget showing a deficit for the year; our business model is based on having at least one men's ODI at the ground each season and 2015 was a year in which we did not have such a game. It is therefore with no small pleasure that I can report that we made a surplus for the year to 31 January 2016.

Our run in the Royal London Cup was worth £95k to the club (in addition to the prize money received by the players). Bernard Cooke, our finance manager, re-negotiated the rateable value of the ground with the Valuation Office and achieved a rebate in excess of £50k. These two items, together with the discount on the RSA loan repayment (see below), went some way towards filling the gap from not having an ODI which, in 2014, had brought in a net £422k for the club. Looking forward we do have ODIs agreed through to 2019 which is excellent news and will considerably boost our income for each of these years.

The money we received in 2015 from the ECB was up by £198k. Gate was also up by £21k; however cricket membership subscriptions were disappointingly down by £29k. The concert brought in £21k; otherwise there was little change in most other sources of income.

On the expenses side, we had no option but to cut the squad costs when we set the budget, partly reversing the £231k increase we had had in 2014. This year the squad payroll costs were down by £211k – but, despite this, we still won the Royal London Cup. Depreciation was up by £20k, but there was little change in most other expenses, with tight controls in place to ensure this happened.

One of the major financial events in the year was a restructuring of our debt. We moved to Barclays Bank and off the back of a £3m loan from them we paid off all our debt to Royal Sun Alliance (RSA) at a discount of £134k. This included buying out our overage agreement with them so we will not be obliged to pay anything to RSA if we do any further development of the ground. This puts the club on a much firmer financial footing going forward.

However, as can be seen from the balance sheet, we now have long term borrowings of £3.4m which will need to be paid off in due course. (This figure excludes a £700k loan from the ECB in respect of the floodlights that will at some point be converted into a grant.) Both the repayment of these borrowings and the interest payments, particularly if interest rates rise, will put pressure on our finances for some years to come.

Finally I would like to say thank you to all those who contribute to the finances of the club. This includes sponsors, advertisers, regional committees and volunteers, members (both cricket and BS7) and those who buy tickets and hospitality for our matches, in addition to Bernard Cooke who manages the finances on your behalf.

As I come to the end of my 6 years as Treasurer, I would also like to thank those of you who have supported me personally. I have thoroughly enjoyed the role, even if it has been quite challenging at times. I wish my successor, John Hollingdale, as much fun and even more success than I have had.

Tony Elgood

**Honorary Treasurer** 

## STATEMENT OF THE EXECUTIVE BOARD'S RESPONSIBILITIES FOR THE YEAR ENDED 31 JANUARY 2016

The Executive Board is responsible for preparing the financial statements in accordance with applicable law and regulations.

Law requires the Executive Board to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Club and the surplus or deficit of the Club for that period. In preparing these financial statements, the Executive Board is required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Club will continue in business.

The Executive Board is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Club and enable them to ensure that the financial statements comply with the Co-Operative and Community Benefit Societies Act 2014. They are also responsible for safeguarding the assets of the Club and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Executive Board is responsible for the maintenance and integrity of the corporate and financial information included on the Club's website.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GLOUCESTERSHIRE COUNTY CRICKET CLUB LIMITED

We have audited the financial statements of Gloucestershire County Cricket Club Limited for the year ended 31 January 2016, which comprise the Income and Expenditure Account, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and The Financial Reporting Standard applicable in the UK and Republic of Ireland, Financial Reporting Standard 102.

This report is made solely to the Club's members, as a body, in accordance with the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Club's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Club and the Club's members as a body, for our audit work, for this report, or for the opinions we have formed.

### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As explained more fully in the Statement of the Executive Board's Responsibilities, the Club's Executive Board is responsible for the preparation of the financial statements which give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements:

- give a true and fair view of the state of the Club's affairs as at 31 January 2016 and of its income and expenditure for the year then ended; and
- have been properly prepared in accordance with Financial Reporting Standard 102; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014.

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we need for our audit.

David Lemon (Senior Statutory Auditor) for and on behalf of Saffery Champness

21 March 2016

Chartered Accountants Statutory Auditors St Catherine's Court Berkeley Place Clifton

Bristol BS8 1BQ

# INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 JANUARY 2016

	Note		2016		2015
			£'000		£'000
Income					
Income	3		4,140		4,633
Expenditure					
One day international costs	7	9		532	
Hospitality costs	8	118		122	
Shop costs	9	33		28	
Royal London One-Day cup run costs	10	33		4	
Concert costs	11	165		-	
Squad costs	12	1,389		1,584	
1st XI match expenses	13	355		332	
Academy and 2nd XI expenses	14	177		171	
BS7 sport and fitness costs	15	169		137	
Marketing costs	16	342		296	
Facilities costs	17	443		516	
Administration and other expenses	18	663		657	
			(3,896)		(4,379)
Surplus before depreciation and grants			244		254
Depreciation and grant write back	20		(238)		(218)
Surplus before taxation			6		36
Taxation on ordinary activities	22		-		-
Total comprehensive income			6		36
Income and expenditure account b/f			2,917		2,881
Income and expenditure account c/f			2,923		2,917
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There are no recognised gains or losses in the current or previous period other than as stated above.

The results for the current and preceding period derive from the Club's continuing activities.

### BALANCE SHEET AS AT 31 JANUARY 2016

	Note		2016 £'000		2015 £'000
Fixed assets					
Tangible fixed assets	23		9,119		8,441
Current assets					
Stocks	25	33		38	
Debtors	26	385		234	
Cash at bank and in hand		1,275		638	
	_		1,693		910
Current liabilities					
Creditors	27		(2,305)		(1,776)
Net current liabilities			(612)		(866)
Long term liabilities					
Creditors: due after more than one year	28		(4,100)		(3,127)
Deferred income					
Capital grants	31		(1,484)		(1,531)
			2,923		2,917
Represented by:					
Share Capital	35		-		-
Accumulated funds					
Income and expenditure account	37		2,923		2,917
			2,923		2,917

Approved on behalf of the Executive Board on 21 March 2016

R M Cooke CHAIRMAN A B Elgood TREASURER W G Brown SECRETARY

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JANUARY 2016

		2016 £'000		2015 £'000
NET CASH FLOW FROM OPERATING ACTVITIES				
Surplus for the year before taxation	6		36	
Add back interest paid	103		121	
Depreciation, losses on sale of tangible fixed assets and				
grant write back (note 20)	233		218	
Decrease / (increase) in stocks	5 (151)		(17) 662	
(Increase) / decrease in debtors (Decrease) / increase in creditors & deferred income	(151) (338)		125	
Net cash (outflow) / inflow from operating activities		(142)		1,145
NET CASH FLOW FROM INVESTING ACTIVITIES				
Fixed asset additions	(260)		(1.042)	
Fixed asset disposals	(268) 25		(1,943) -	
Net cash outflow from investing activities		(243)		(1,943)
NET CASH FLOW FROM FINANCING ACTIVITIES				
Financing	1,125		1,079	
Interest paid	(103)		(121)	
Net cash inflow from financing activities		1,022		958
Increase in cash in the year		637	_	160
			=	
RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS				
Net funds at 1 February 2015 Cash in hand	638		478	
		_		
		638		478
Net funds at 31 January 2016 Cash in hand		1,275		638
			_	
Increase in cash in the year		637		160

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JANUARY 2016

ANALYSIS OF CASH FLOWS FOR HEAD	DINGS NETTED IN CASH FLOW STATEMENT

	2016	2015
	£'000	£'000
Financing		
Bank loans	2,710	560
Other loans	-	450
Bank loan repayments	(754)	(336)
Royal Sun Alliance loan repayment	(1,398)	-
Other loan repayments	(92)	(23)
Debentures issued	12	248
Debentures redeemed	-	(70)
Bond repayments	(3)	-
ECB loans	650	250
	1,125	1,079

### 1 ACCOUNTING POLICIES

### **Club** information

Gloucestershire County Cricket Club Limited is registered and domiciled in England & Wales. The registered office is Bristol County Ground, Nevil Road, Bristol, BS7 9EJ.

### 1.1 Basis of preparation of financial statements

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Co-operative and Community Benefit Societies Act 2014.

The financial statements are prepared in sterling and presented in round thousands. Sterling is the functional currency of the entity.

The financial statements have been prepared under the historical cost convention, modified to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The financial statements for the year ended 31 January 2016 are the first financial statements for Gloucestershire County Cricket Club Limited prepared in accordance with FRS 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland. The date of transition to FRS 102 was 1 February 2014. The reported financial position and financial performance for the previous period are not affected by FRS 102, and accordingly there are no transition adjustments to report in the accounts.

### 1.2 Going concern

The Executive Board has confirmed that the financial statements are correctly drawn up on a going concern basis.

### 1.3 Income

Income represents amounts earned from cricket and other activities during the period.

Income received from jointly controlled events is split on a percentage basis with reference to the relevant agreement in place.

### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property

- 10 to 50 years straight line basis

Assets under the course of construction

- Not depreciated

Fixtures, fittings & equipment

- 5 to 25 years straight line basis

### 1.5 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

### 1 ACCOUNTING POLICIES (continued)

### 1.6 Operating leases

Rentals under operating leases are charged to the Income and expenditure account on a straight line basis over the lease term.

### 1.7 Deferred income

Grants related to expenditure on fixed assets are credited to the income and expenditure account over a period equal to the estimated lives of the associated assets. Total grants receivable less the amounts credited to the income and expenditure account at the balance sheet date are included in the balance sheet as deferred income.

#### 1.8 Taxation

Taxation expense represents the aggregate amount of current tax and deferred tax recognised in the reporting period.

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years.

A deferred tax asset or liability is recognised for tax recoverable or payable in future periods in respect of transactions and events recognised in the financial statements of current and previous periods.

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the entity has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

### 1.9 Pension costs

The amount charged to the income and expenditure account in respect of the pension schemes, being defined contribution schemes, is the total of all contributions payable in respect of the period. The assets of the schemes are held separately from those of the club.

### 1 ACCOUNTING POLICIES (continued)

### 1.10 Impairment of fixed assets

At each reporting end date, the entity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in the income and expenditure account. The club does not hold any revalued assets therefore there are no other reserve movements to note.

#### 1.11 Financial Instruments

Financial instruments are recognised in the club's statement of financial position when the club becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Basic financial liabilities, including trade and other payables, bank loans and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

The club does not hold any assets or liabilities at fair value.

### 2 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Key judgements made in the preparation of these financial statements include the recognition and classification of England and Wales Cricket Board (ECB) income and loans provided. It is common practice for ECB loans to be converted into grants which are recognised through the income and expenditure account.

As at the balance sheet date there were ECB loans totalling £900k recognised within the financial statements. Of this balance £700k has been recognised as due in over 5 years on the basis that this is expected to be converted into a grant in future years in accordance with the Memorandum of Understanding agreed between the ECB and Gloucestershire County Cricket Club Limited.

No significant judgements have had to be made by management in preparing these financial statements.

### 3 INCOME

		2016 £'000		2015 £'000
Share of ECB income		1,935		1,737
Membership income:				
Cricket members	186		215	
BS7 sport and fitness members	429		430	
		615		645
		013		043
Other income				
Gate receipts (note 5)	324		303	
Fundraising (note 6)	18		22	
One day international (note 7)	13		751	
Hospitality (note 8)	218		282	
Shop (note 9)	54		44	
Royal London One-Day Cup run (note 10)	128		19	
Concert (note 11)	186		-	
Cricket centre	48		45	
Sponsorship	210		223	
Advertising	21		87	
Catering commission	204		219	
Donations and legacies	21		42	
Other income	145		214	
		- 1,590		2,251
	_	1,530	_	2,231
		4,140		4,633
	=		=	

4	MEMBERSHIP AN	NALYSIS								
								2016		2015
								Number		Number
	Life							827		856
	Premier							167		170
	Single							542		577
	Joint							110		126
	Country							107		118
	Country Joint							38		42
	Family							-		15
	Mini-family							-		26
	Student							-		26
								1 701		1.056
	BS7 - non-voting							1,791 1,261		1,956 1,299
	T20 Plus - non-vo	ting						1,201		1,299
	1201103-11011-00	rting						133		
								3,211		3,395
5	GATE RECEIPTS									
		LV =								
		County		Royal London		NatWest T20				
		Championship		One-Day Cup		Blast		Tourist		Total
		£'000		£'000		£'000		£'000		£'000
	2015 Season									
	Bristol	17	(6)	40	(4)	137	(5)	-	(-)	194
	Cheltenham	53	(2)	-	(-)	77	(2)	-	(-)	130
		70		40		214		-		324
	2014 season									
	Bristol	14	(6)	14	(3)	100	(5)	7	(2)	135
	Cheltenham	60	(2)	30		78	(2)		(-)	168
		74		44		178		7		303

The number of matches is shown in brackets

6	FUNDRAISING			2016 £'000	2015 £'000
	Bristol region			7	6
	Cheltenham and North Cotswolds region			4	4
	Cotswolds and North Wilts region			3	4
	Severn region			2	2
	Exiles			2	6
			-	18	22
7	ONE DAY INTERNATIONAL		<b>201</b> 6		2015
-			£'000		£'000
	Direct income: Gate receipts		13		751
	Other incidental income:		13		/31
	Hospitality surplus	1		57	
	Catering commission	3		40	
	Advertising	-		76	
	Other	_		30	
			4		203
	One day international costs:				
	Contributions to ECB	-		(276)	
	Seat hire	-		(139)	
	Other match expenses	(9)	,	(117)	(===)
			(9)		(532)
		:	8		422
8	HOSPITALITY			2016 £'000	2015 £'000
	Income received in relation to hospitality  Costs related to hospitality			218 (118)	282 (122)
	,		_		
			=	100	160
9	SHOP			2016	2015
				£'000	£'000
	Income from shop sales			54	44
	Costs related to shop			(33)	(28)
			_	21	16

10	ROYAL LONDON ONE-DAY CUP	2016 £'000	2015 £'000
	Income received from one-day cup run Costs incurred	128 (33)	19 (4)
		95	15
11	CONCERT	2016 £'000	2015 £'000
	Income received from concert Costs incurred	186 (165)	-
		21	-
12	SQUAD COSTS	2016 £'000	2015 £'000
	Payroll costs Physio and medical costs Pre-season Specialist coaching Motor and other travel costs Clothing and equipment Other costs	1,169 121 22 8 38 30 1	1,380 122 6 10 42 23 1
13	1st XI MATCH EXPENSES	2016 £'000	2015 £'000
	Home match expenses - Bristol Home match expenses - Cheltenham Away match expenses	144 153 58	121 155 56
		355	332

14	ACADEMY AND 2nd XI EXPENSES	2016 £'000	2015 £'000
	Academy costs	131	128
	Home matches expenses	29	27
	Away matches expenses	17	16
		177	171
15	BS7 SPORT AND FITNESS COSTS	2016 £'000	2015 £'000
	Payroll costs Other costs	130 39	123 14
		 169	137
		<del></del>	
16	MARKETING COSTS	2016	2015
		£'000	£'000
	Payroll costs	206	153
	Motor and other travel costs	16	7
	Advertising and website	86	67
	Other marketing expenses		69
		342	296
17	FACILITIES COSTS	2016	2015
		£'000	£'000
	Payroll costs	147	149
	Motor and other travel costs	6	6
	Rates and water	(3)	59
	Buildings insurance	10	10
	Maintenance	63	70
	Heat and light	103	110
	Security Cleaning	35 75	31 73
	Other	73	8
		443	516
		<del></del>	

18	ADMINISTRATION AND OTHER EXPENSES	2016 £'000	2015 £'000
	Payroll costs	335	327
	Motor and other travel costs	12	12
	General insurance	18	17
	Pluvius insurance	21	21
	Printing, stationery and postage	26	22
	IT costs	46	44
	Telephone	26	22
	Membership expenses	15	14
	Executive Board expenses	11 32	12 33
	Legal and professional fees Audit fees	8	8
	Recruitment	1	4
	Other administrative costs	9	15
	Interest and other charges payable	103	106
		663	657
19	AUDITORS' REMUNERATION	2016	2015
		£'000	£'000
	Fees in relation to audit of the financial statements	8	8
	Other fees for services provided		3
			11
20	DEPRECIATION AND GRANT WRITE BACK	2016 £'000	2015 £'000
	Depreciation	276	256
	Grant write back	(38)	(38)
		238	218
21	NUMBER OF EMPLOYEES	2016	2015
	110.115±11. 01 ±111. 10 1±15	Number	Number
	Playing staff	20	20
	Other staff		60
		70	80

### 22 TAXATION ON ORDINARY ACTIVITIES

The Club has estimated tax losses of £3,404k (2015 - £3,207k) available to carry forward against future trading surpluses.

23	TANGIBLE FIXED ASSETS	Freehold property	Assets under the course of construction	Fixtures & fittings	Total
	01	£'000	£'000	£'000	£'000
	Cost	0.407	C 4	1 100	0.741
	At 1 February 2015	8,497	64	1,180	9,741
	Additions	5 (4.0)	848	112	965
	Disposals	(10)	-	(61)	(71)
	At 31 January 2016	8,492	912	1,231	10,635
	Depreciation				
	At 1 February 2015	445	-	855	1,300
	Charge for the year	204	-	72	276
	Depreciation on disposal	(1)	-	(59)	(60)
	At 31 January 2016	648		868	1,516
	Net book value				
	At 31 January 2016	7,844	912	363	9,119
	At 31 January 2015	8,052	64	325	8,441

### 24 INVESTMENTS

The Club holds an investment together with the other first class counties, the Marylebone Cricket Club (MCC) and the Minor Counties Cricket Association (MCCA), in Derbeyork Trustee Company Limited, which in turn holds a 100% shareholding in Reigndei Limited. This investment has been carried at £nil value in the Balance Sheet for a number of years as the Club is not expecting to derive any future benefit from it.

25	STOCKS	2016 £'000	2015 £'000
	Stocks relating to cricket and other activities	33	38
26	DEBTORS	2016 £'000	2015 £'000
	Trade debtors Other debtors Tax and social security debtor Prepayments and accrued income	242 15 37 91	112 5 - 117
		385	234

27	CREDITORS: Amounts falling due within one year	2016 £'000	2015 £'000
	Members' fund	6	_
	Debentures	40	61
	Bonds	143	-
	Bank loan	150	49
	Royal Sun Alliance	-	73
	ECB loan	200	150
	Other loans	136	128
	Trade creditors	762	233
	Taxation and social security (see below)	39	396
	Accruals and deferred income	829	686
		2,305	1,776
	Taxation and social security	2016	2015
		£'000	£'000
	PAYE/NIC	39	91
	VAT	-	305
	•/		
		39	396
28	CREDITORS: Amounts falling due after more than one year		
20	CREDITORS. Amounts faming due after more than one year	2016	2015
		£'000	£'000
	Bank loan	2,523	478
	ECB loan	700	100
	Debentures	281	248
	Bonds	232	378
	Royal Sun Alliance	-	1,459
	Other loans	364	464
		4,100	3,127

The bank loan is secured over the County Cricket Ground and its associated assets.

The ECB loan shown as due in more than one year is not expected to be repaid as it is anticipated this will be converted into a grant in future years.

The bank loan is initially for a five year term but it is anticipated it will be renewed. The bank loan repayments are structured over a twenty year term. The bank loan attracts interest at 2.95% above base rate.

### 28 CREDITORS: Amounts falling due after more than one year (Continued)

The debentures issued in 2004 are unsecured paying interest annually at RPI, which is limited between zero and five percent, plus one percent, or alternative benefits, and are repayable in normal circumstances between September 2014 and June 2016. The debentures issued in 2014 are unsecured paying interest annually at 2% above CPI or alternative benefits, and are repayable on 30 September 2019.

Bonds are unsecured paying interest annually of 5.5% and are repayable in normal circumstances between September 2016 and September 2017.

### 29 CAPITAL INSTRUMENTS

2016 £'000	2015 £'000
669	461
485	315
2,851	1,337
764	1,475
4,769	3,588
	669 485 2,851 764

### 30 RELATED PARTY TRANSACTIONS

The debentures and bonds shown in notes 26 and 27 have been advanced to the Club by members, some of whom are members of the Executive Board. The amounts advanced are not considered material to either party.

Charles Cook is a director of Charles Cook & Company Limited. Charles was appointed as a co-opted member of the GCCC Executive Board on 12 March 2013 for 3 years. His tenure ended on 12 March 2016. During the year ended 31 January 2016 GCCC purchased services from Charles Cook & Company Limited to the value of £11,245 (2015: £3,655).

Jonathan Sexstone is a director of Pure Sport Hospitality Limited and Pure Event Experiences Limited. Jonathan is the son of Colin Sexstone, who was appointed as a co-opted member of the GCCC Executive Board on 9 October 2012 for 3 years. His tenure ended on 9th October 2015. During the year ended 31 January 2016 GCCC sold goods and services to Pure Sport Hospitality Limited and Pure Event Experiences Limited to the value of £18,953 and £4,210 respectively (2015: £7,123 and £nil respectively).

These transactions were all at arm's length under normal commercial terms.

31	CAPITAL GRANTS	2016 £'000	2015 £'000
	Amounts to be utilised within one year Amounts to be utilised in over one year	38 1,446	38 1,493
	Total capital grants	1,484	1,531

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2016

32	CAPITAL COMMITMENTS	2016 £'000	2015 £'000
	Contracted Authorised but not contracted	181 300	-
		481	

#### 33 OTHER COMMITMENTS

At the year end the club had annual commitments under non-cancellable operating leases as follows:

Fundamental de la companya de la com	2016 £'000	2015 £'000
Expiry date: Between 2 and 5 years	8	2
Total	8	2

### 34 PENSION ARRANGEMENTS

### (a) Players

All full time first class county cricketers are eligible to join the ECB Group personal pension plan. This is a defined contribution scheme with contributions payable in the year of £63,221 (2015: £61,644).

### (b) Other Staff

The Club operates a Group personal pension plan for all staff over the age of 18 years. This is a defined contribution scheme with contributions payable in the year of £52,495 (2015: £45,284).

### 35 SHARE CAPITAL

Gloucestershire County Cricket Club Limited is registered as a society under the Co-operative and Community Benefit Societies Act 2014. All members of the Club are shareholders of the society and subscribe 5p from their initial subscription to pay up their shares. At 31 January 2016, 3,211 (2015: 3,395) shareholdings existed with a value of £161 (2015: £170).

### 36 SPECIFIC FUNDS AND LEGACIES PRIOR YEAR RESTATEMENT

Included within the 2015 accounts was a specific funds and legacies reserve totalling £307,705. The Executive Board has taken the decision to restate the prior year to correctly reflect this within the income and expenditure account as it was considered that the expenditure to which the funds and legacies related has now all been incurred.

37	INCOME AND EXPENDITURE ACCOUNT	2016 £'000	2015 £'000
	Balance brought forward Surplus for the year	2,917 6	2,881 36
		2,923	2,917
38	FINANCIAL INSTRUMENTS  Carrying amount of financial assets	2016 £'000	2015 £'000
	Debt instruments measured at amortised cost	1,535	769
		1,535	769
	Carrying amount of financial liabilities		
	Measured at amortised cost	5,659	3,972
		5,659	3,972